



- MAXIMISE THE

 VALUE FROM
 EXISTING BUSINESS
- No change to solvency ratio or cash generation
- No change to group EcV
- No change to dividend expectation

- ACQUIRE LIFE & 2 PENSION BUSINESSES
- No change to our group acquisition strategy or capability for future M&A

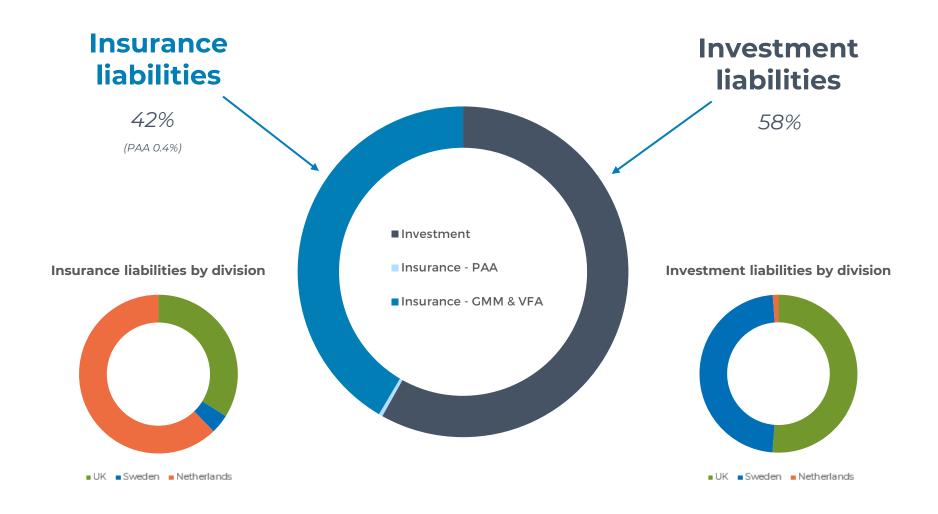
- ENHANCE VALUE

 3 THROUGH PROFITABLE

 NEW BUSINESS
- No change to the expected profitability and future new business projections

IFRS 17 and IFRS 9 result in no change to the group's growth ambition, value or cash generation





Less than half of the group's liabilities are insurance contracts



IFRS 4 IFRS 17

Contractual **New business** service margin profit (CSM) CSM reflects stock of future profits, released to P&L as the insurance services Risk adjustment are provided; whereas IFRS 4 recognises this on day one **Premium Premium** received / received Insurance assets held liabilities using Present value prudent of estimated assumptions future cash Risk adjustment replaces existing prudent flows margins and be released to P&L if operating experience occurs in line with expectation

The above illustration represents a simplified view of our products

IFRS 17 leads to the creation of a CSM, which is released over the life of our products



Summary income statement £m	HY 2023	HY 2022
Net insurance service result	9.5	3.2
Net investment result	25.0	(46.2)
Fee, commission and other income	48.5	32.2
Other operating expenses	(65.5)	(48.6)
Financing costs	(5.5)	(4.6)
Profit arising on acquisitions	4.0	9.9
Profit/(loss) before income taxes	16.0	(54.2)
Income tax	(0.4)	22.4
Profit/(loss) for the period after taxes	15.6	(31.7)
Foreign exchange (loss)/gain	(15.3)	1.9
Other comprehensive income	(O.1)	-
Total comprehensive income	0.2	(29.8)
Movement in CSM	54.1	6.0

- · We have delivered positive insurance profits in the period
- Increase in investment returns primarily from improved equity returns and narrowing credit spreads being the main contributors
- Fee income increased primarily due to the acquisitions and higher FUM values in Movestic generating higher fund rebate income
- Operating costs have increased due to the acquisitions over the past 12 months
- Conservatrix acquisition contributed a day 1 gain of £4m together with a contribution to the overall operating profit
- The group has added £54m of CSM in the period, largely driven by the two deals executed in H1 2023.

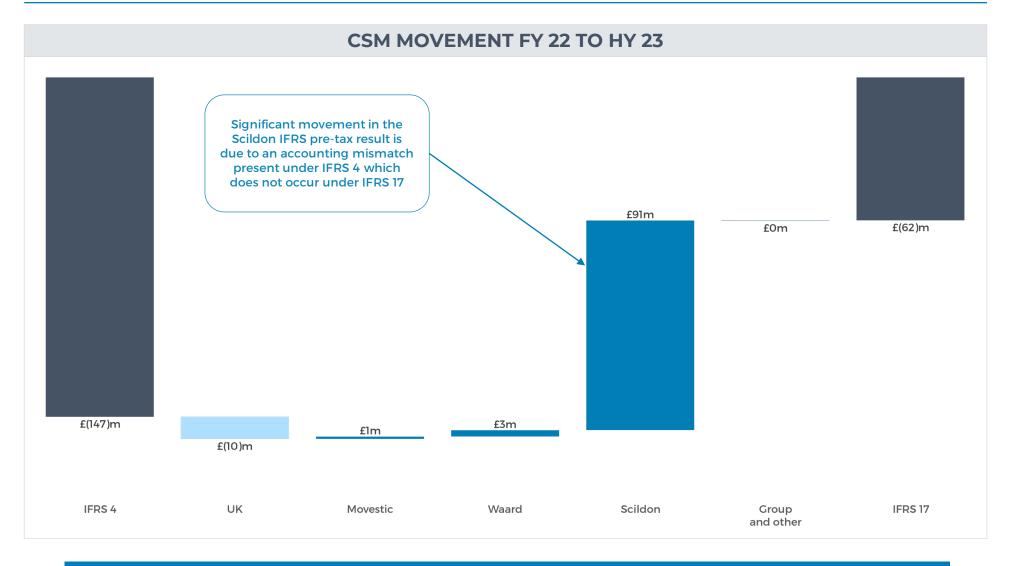
The movement in CSM is important to consider alongside the income statement.

New CSM created represents future profits that are expected to be released to the income statement over time and whilst a lot of the associated costs for creating this new CSM are recognised in the year, the expected profit is deferred over the life of the products.

The income statement result should be considered alongside the movement in CSM

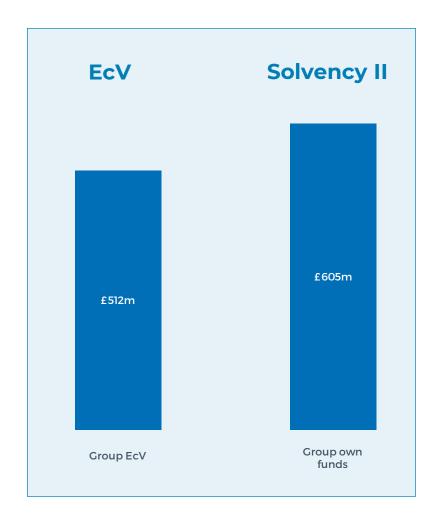
2022 PRE-TAX RESULT IS SIGNIFICANTLY IMPROVED UNDER IFRS 17

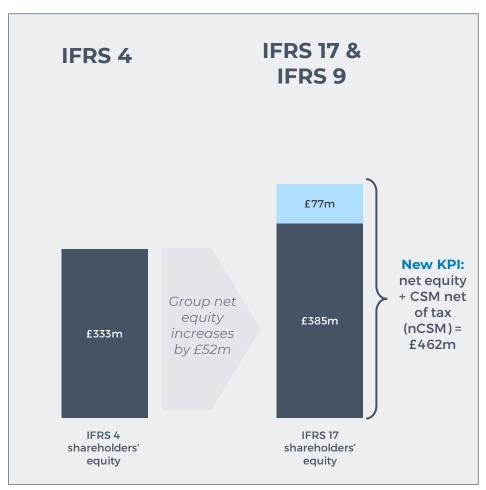




Under IFRS 17, the 2022 pre-tax result has improved by £85m

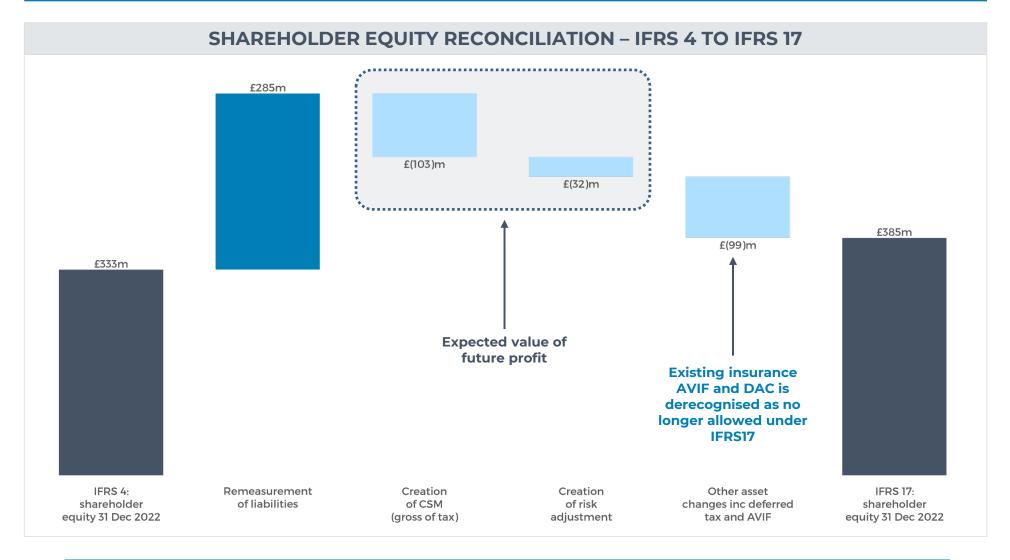






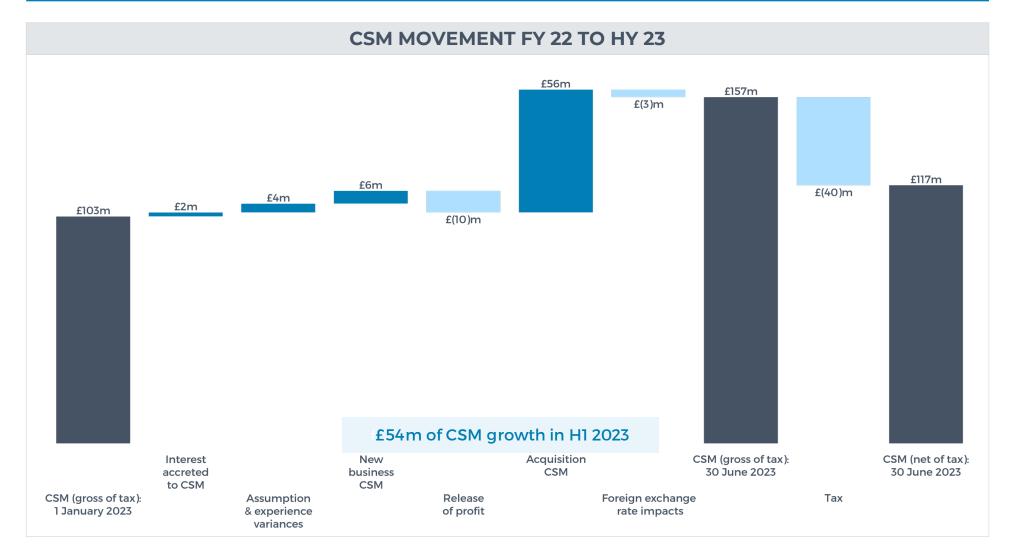
IFRS shareholder equity has increased by £52m when comparing IFRS 17 to IFRS 4





The CSM and risk adjustment represent pools of expected future profit





We have delivered a £54m increase in the gross of tax CSM

Please note – the numbers shown within this report are currently unaudited



Interest accreted to CSM

Interest will be added to the underlying balance each year based on investment return at the applicable locked-in rate for GMM and current rate for VFA.

New business CSM

Additional future profits recognised from new business written in the period. The value will be released over the life of the policies in the same way as the existing CSM.

CSM components

The CSM represents a stock of future profits which is released to P&L over the duration of the insurance contracts

Assumption & experience variances

More changeable element which contains the impacts arising from market movements and changes in assumptions implemented to the in-force book, during the period.

Release of profit

Reflects the gradual release of unearned insurance profits as the insurance service is provided over time.

Acquisitions

Buying businesses or books of business that contain insurance policies will potentially bring an acquisition CSM.

There are a number of components that will impact CSM each year



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	UK	Movestic	Scildon	Waard
Measurement basis	A combination of the General Measurement Model and the Variable Fee Approach is applied	The Premium Allocation Approach is applied for the large majority of insurance business	A combination of the General Measurement Model and the Variable Fee Approach is applied	A combination of the General Measurement Model and the Variable Fee Approach is applied
Transition approach	Transition balance sheet is calculated using the fair value approach	Transition balance sheet is calculated using the fair value approach	Transition balance sheet is calculated using the full retrospective approach to date of acquisition	Transition balance sheet is calculated using the full retrospective approach to date of acquisition
Contractual Service Margin	Calculated at portfolio level applicable to Measurement Model and amortised according to Coverage Units	Not applicable for PAA	Calculated at portfolio level applicable to Measurement Model and amortised according to Coverage Units	Calculated at portfolio level applicable to Measurement Model and amortised according to Coverage Units
Discount rates	Bottom-up approach using risk-free rate applied in all cases. Recognised through P&L	Bottom-up approach using risk-free rate applied in all cases. Recognised through P&L	Bottom-up approach using risk-free rate applied in all cases. Recognised through P&L	Bottom-up approach using risk-free rate applied in all cases. Recognised through P&L
Risk adjustment measurement	Derived using a 'Cost of Capital' approach at a portfolio level	Derived using a 'Cost of Capital' approach at a portfolio level	Derived using a 'Cost of Capital' approach at a portfolio level	Derived using a 'Cost of Capital' approach at a portfolio level
Asset measurement basis	Assets predominantly recorded at Fair Value in line with IFRS 9 regulations. Amortised cost used on an exception basis	Assets predominantly recorded at Fair Value in line with IFRS 9 regulations. Amortised cost used on an exception basis	Assets predominantly recorded at Fair Value in line with IFRS 9 regulations. Amortised cost used on an exception basis	Assets predominantly recorded at Fair Value in line with IFRS 9 regulations, including the mortgage loan portfolio. Amortised cost used on exception basis

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	IFRS 4	IFRS 17
CSM	No equivalent: implicit margins are added and included	Explicit margin equal to future profit yet to be earned, which is then amortised to P&L based on service provided to policyholders
Risk Adjustment	within the insurance liabilities value.	Explicit stresses for non-financial risk used to calculate a risk adjustment. The run-off of the risk adjustment also contributes to future profit.
New Business Profit	Expected profits are recognised on day 1 and taken to P&L.	Expected day 1 profits are deferred through the CSM. New business losses are taken to the P&L at outset.
Non-economic Assumption Changes	Prudent assumptions with impact from assumption changes being recognised in P&L.	Best estimate assumptions with any assumption changes relating to future service adjusting the CSM
Financial Assumption Changes	Impact recognised immediately in P&L.	Impact of changes to financial assumptions continue to be recorded through P&L for GMM products (generally non-linked business) but will be recorded in the CSM for products measured under VFA (generally unit-linked business).
Investment Variances	Variances to expected returns are recorded in investment variance.	No change, variances to expected returns are recorded in investment variance.
Expenses	Attributable and non-attributable expenses are included within the insurance liabilities.	Non-attributable expenses are not included within IFRS 17 insurance liabilities, these are recognised as they are incurred in P&L.
Non-Insurance Business	Approach to non-insurance business is unchanged.	

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Term	Explanation
Insurance liabilities	Financial obligations in respect of insurance contracts. Included within the scope of IFRS 17.
Investment liabilities	Financial obligations in respect of investment contracts. Outside of the scope of IFRS 17.
Measurement model	Approach to measuring insurance liabilities where estimates are remeasured in each reporting period. Three alternatives exist, the General Measurement Model, the Variable Fee Approach and the Premium Allocation Approach.
General measurement model	The General Measurement Model (GMM) is the 'default' measurement model, which applies to insurance contracts with limited, or no pass-through of investment risks to policyholders.
Variable fee approach	The Variable Fee Approach (VFA) is the measurement model applied to insurance contracts with significant investment-related pass-through elements.
Premium allocation approach	Premium Allocation Approach (PAA) is a simplified measurement model which can be applied to short-term contracts.
Fair value approach	Transition approach that uses the price that would be received for an asset in an orderly transaction between market participants at the measurement date.
Fully retrospective approach	Transition approach where the Contractual Service Margin (CSM) at the date of transition to IFRS 17 will be based on an assessment of the CSM for each group of contracts at inception of the group together with a roll-forward of those amounts to the transition date.
Coverage units	Standard unit of life insurance coverage used as a proxy for the amount of benefit provided. Used within IFRS 17 to facilitate appropriate allocation of CSM across reporting periods.
Contractual service margin (CSM)	The CSM represents a stock of future profits which is released to P&L over the duration of the insurance contracts.
Risk adjustment	Additional reserve held for non-financial risks.



Simplified IFRS 17 Income Statement (illustrative)
Insurance revenue
Insurance service expenses
Net insurance service result
Net investment income
Net finance expenses from insurance contracts
Changes in investment contract liabilities
Net investment result
Fee income
Non-attributable expenses
Net income/(loss)

The income statement will separate results by insurance and investment contracts



	IAS 39 IFRS 9	
Classification and measurement basis	 Reduced number of classification and measurement models for financial instruments and applies a single classification approach to all types of financial assets Consistent with how they are currently measured, the majority of financial instruments will be measured at fair value through profit and loss 	
Mortgage portfolio	 Currently measured at amortised cost Will be reclassified at fair value through profit and loss to match the corresponding liabilities in order to reduce the impacts of an accounting mismatch 	
Impairment	 A single impairment model for all financial instruments which recognises expected credit losses at each reporting period Due to the short term nature of our financial instruments and the minimal historical losses on these asset classes this is expected to be nil 	
Disclosure	Additional disclosures required containing the carrying amounts of financial instruments under each measurement category and the expected credit losses will be required	

No significant change expected from the transition from IAS 39 to IFRS 9

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